

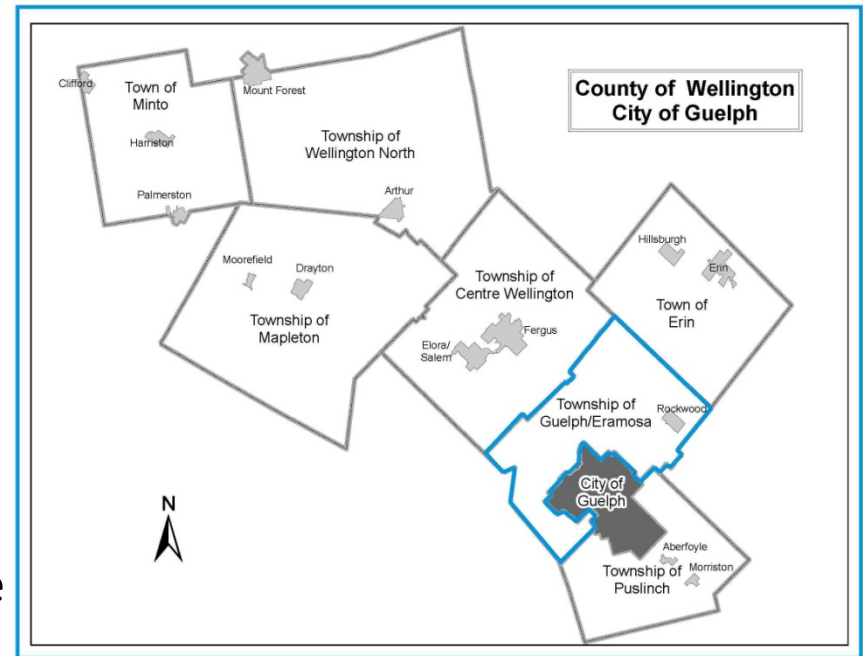


# **Guelph/Eramosa 2016 Budget Presentation**

**Thursday, February 18, 2016**

# Our Township

- We cover 292 km<sup>2</sup> and provide services to 12,380 residents
- The Township is responsible for maintaining:
  - 225 km of roads and 28 bridge and culvert structures
  - Fire protection and rescue services
  - 57 ha of open space
  - 14 parks
  - 11 play structures
  - 7 community facilities
  - 9 sports fields
  - 3 km of trails
- Guelph/Eramosa employs 37 full time, 3 temporary full time, 42 volunteer fire fighters, 17 part time/seasonal, 10 summer students & 13 casual staff



# Budget Departments & Functions

- **Administration**

- Council
- CAO/Human Resources
- Legislative Services (Clerk's) Department
- Finance Department

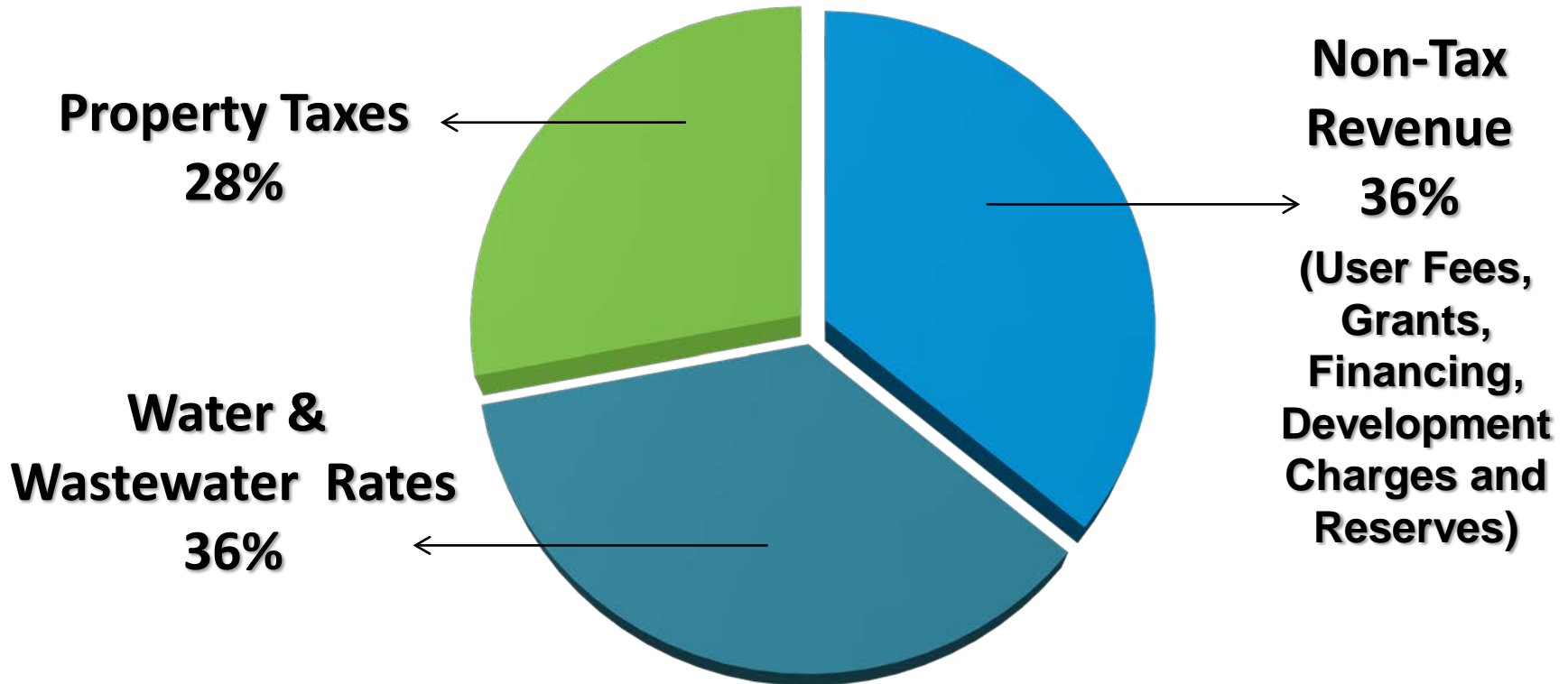
- **Protection to Persons & Property**

- Fire & Emergency
- By-law Enforcement & Property Standards
- GRCA
- Building
- Emergency Management
- Canine Control
- Livestock

# Budget Departments & Functions

- **Public Works**
  - Roads & Transportation Services
- **Environmental Services**
  - Water, Wastewater and Source Water Protection
- **Parks & Recreation**
  - Facilities and Parks
  - Recreational Programming
- **Planning**
  - Committee of Adjustment
  - Planning Services

# How Will We Fund the 2016 Budget?



# Sources of Revenue

Source of revenue	Total
Water and Wastewater (user rates and development charges)	\$7.9 million
Non tax revenue i.e. user fees, grants, financing, development charges & reserves	\$7.7 million
Revenue from property taxes	\$6.0 million
<b>TOTAL</b>	<b>\$21.6 million</b>

# 2016 Total Spending

Type of Spending	Total Spending (\$)
<b>Water and Wastewater Operating and Capital Expenditures</b> not funded through taxation	\$7.9 million
<b>Operating Expenditures</b> (annual spending to provide services and perform operations)	\$6.96 million
<b>Capital Expenditures</b> (planned spending to acquire or maintain a capital asset)	\$4.75 million
<b>Transfers to Reserves</b>	\$1.29 million
<b>Long Term Debt Repayment</b>	\$0.70 million
<b>TOTAL</b>	<b>\$21.6 million</b>

# **Fiscal Environment**

## **– Budget Impacts**

- Infrastructure maintenance
- Inflationary costs
- New legislated requirements
- Liability insurance
- Hydro cost impacts
- Safety regulations



# 2016 Operating Budget

Proposed changes from 2015 include:

- Service enhancements:
  - Additional hours for by-law enforcement
  - Additional crossing guard
  - Enhanced canine control services
  - Additional hours of operation at the Royal Distributing Athletic Performance Centre
  - Additional position for licensing and legislative services

# 2016 Operating Budget

Proposed changes from 2015 include:

- 4% increase in insurance costs
- Increased costs for hydro
- Commitment for staff training
- Added costs for legal fees
- 1.7% Cost of Living adjustment
- Additional spending has been included for: bridge and culvert replacement, ditching, dust control, gravel road maintenance and safety

# 2016 Proposed Capital Highlights

# Administration

Proposed budget includes:

- Development of Phase II of Asset Management Plan (Provincial requirement)
- Salary and Pay Equity Review
- Cooling System Installation for Server Room

# Fire and Emergency Services

Proposed budget includes:

- Fire truck to replace existing tanker, purchased in 1989
- Replacement of 8 to 10 pagers
- 3 sets of personal protective equipment
- Edispatch program (back-up paging system)
- Fire Hall Upgrades (AC Unit)
- Training Room Upgrades

# Public Works Department

Proposed budget includes:

- Extension of sidewalk along Main Street North, Rockwood
- Mill Road Reconstruction (Watson Road to Jones Baseline)
- Mill Road Bridge (B3007) Rehabilitation and Upgrade
- Crowsfoot Road Resurfacing (Ariss Valley Road to Schaefer Road)
- Drainage Improvements at intersection of Passmore and Balaclava Streets
- Street Light Upgrades in Rockwood area
- Installation of Intersection Pedestrian Signal (IPS) at MacLennan and Dunbar and at Wellington Road 27 for student crossing

# Public Works Department

Proposed budget includes (continued):

- Asphalt Upgrades (mill and pave) on the following road sections:
  - Eramosa Crescent, south of Hillside Drive
  - Gazer Crescent, north of Hillside Drive
  - Barden Street, north of York Street
- Replacement of Pick-Up Truck
- Inventory and assessment of the Stormwater Management Infrastructure
- Covered storage for Brucedale shop
- New Sidewalk Plow

# Parks and Recreation

Proposed budget includes:

- Rockmosa Park Development – grading, fencing, trail work, site services, parking and detailed design
- Design and development of Skate Park at Rockmosa Park
- Flooring Upgrades at Rockmosa Community Centre
- Replacement of Rockwood Banners along Main and Alma Streets (Highway 7 Corridor)
- Cement walkway at the Marden Enabling Garden



# Parks and Recreation

Proposed budget includes (continued):

- Turf Roller
- 1 Tonne Pick-Up with Plow and Salter
- Tilt and Load Flatbed Trailer
- Walk-Behind Painter

# Capital Spending By Department

Department	Total 2016 Spending (\$)	Source of Funding
<b>General Administration</b>	\$87,494	Reserves, gas tax funding
<b>Fire and Emergency Services</b>	\$479,500	Long term debt financing, reserves
<b>Public Works</b>	\$2,932,000	Long term debt financing, gas tax funding, grant funding, shared boundary funding, reserves and development charges
<b>Parks and Recreation</b>	\$1,247,500	Development charges, grant funding, reserve and reserve funds, donations <b>*\$739,473 Parks and Rec development charges</b>
<b>TOTAL</b>	<b>\$4,746,494</b>	

# Capital Project Funding

Funding Options	Total Funding (\$)
Long Term Debt Financing	\$1,870,000
Reserves and Reserve Funds	\$1,172,666
Development Charge Reserve Funds	\$965,109
Grant Funding	\$324,783
Gas Tax Funding	\$202,494
Boundary Road Shared Cost	\$145,000
Donations	\$66,442
<b>TOTAL</b>	<b>\$4,746,494</b>

# Building

- The Building Code Act mandates service delivery requirements and imposition of fees
- Building and septic permit fees are collected to fund the operation of the Building Department
- In 2015, 266 permits were issued with revenue over \$338,500 and construction value of \$39.8 million
- In 2016, the Township will complete the Development Application Approvals Process (DAAP) User Fees

# **Water/Wastewater Department Highlights**

(Funded through User Fees)

# Environmental Services

- Provides water to over 1800 households and businesses via two distribution systems:
  - Hamilton Drive
  - Rockwood Water Supply System
- Provides services for wastewater collection in the Rockwood area. Sewage treatment services are contracted from the City of Guelph.
- User fees fund the costs to operate and manage the Township's Water and Wastewater systems

# Environmental Services

- The total proposed Water and Wastewater budget includes \$7.9 million in spending, including \$1.5 million for water infrastructure and capital expenditures and almost \$4 million in capital funding for wastewater infrastructure and capital projects.

# Environmental Services

- 2016 water and wastewater system upgrades include:
  - Back-up power for Station Street Pump House
  - Construction of a new Pump House for the Seaton Well in Rockwood
  - Upgrades to the Supervisory Control and Data Acquisition System (SCADA)
  - Hamilton Drive Standpipe Capital Maintenance
  - Valve and Electrical Upgrades



# Environmental Services

- GUDI Study and Review at Station Street
- Alma Street Pre-Treatment Plant and upgrading of sanitary sewer lengths upstream of plant
- Construction of Water/Wastewater Operational Space
- New Pick Up Truck
- Water meter replacements in both Hamilton Drive and Rockwood
- All capital costs are funded by development charges and reserve funds

# Managing Our Assets

- In recent years, there has been significant discussion in the public sector relating to asset management and the municipal infrastructure deficit
- Municipalities own most of Ontario's public infrastructure, but receive only **9 cents** out of every tax dollar collected by all three levels of governments (Federal, Provincial and Municipal).

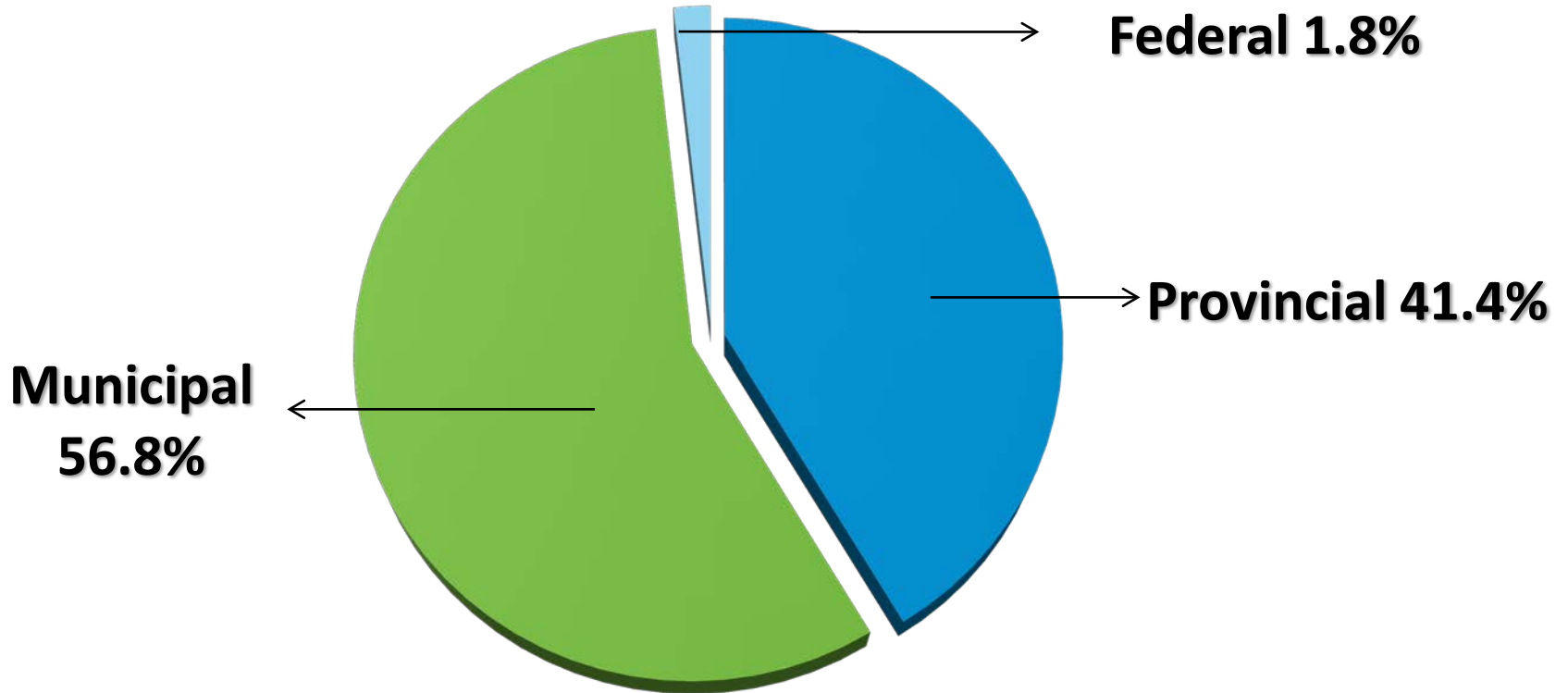
(Source: AMO, The Federal Gas Tax Fund  
2014 Annual Expenditure Report Part One)

# Managing Our Assets



Source: Association of Municipalities of Ontario (AMO), 2016

# Public Infrastructure Ownership



Source: 2016 Canada Infrastructure Report Card,  
Federation of Canadian Municipalities

# Managing Our Assets

- The Township has over:
  - \$ 77 million invested in Roads, Bridges, Streetlights and Sidewalks
  - \$22 million invested in Water and Wastewater Infrastructure
  - \$19 million invested in Facilities
  - \$5 million invested in Fleet and Equipment
  - \$3.4 million invested in Parks, Sports Fields and Playground Structures

# Managing Our Assets

- The Township is committed to sustaining our infrastructure
  - Inventory of municipal capital assets (2009)
  - Update for the Roads Needs Study and Condition Assessment (2013)
  - Development of an Asset Management Plan for roads, bridges, culverts and water/wastewater (2013)
  - Development Charge Background Study to identify infrastructure required to support growth (2013-2014)
  - Condition Assessment and Review of Bridges and Culverts (2014)
  - Updated Water/Wastewater Rate Study and Financial Plan (2015)

# Managing Our Assets

- The 2016 proposed budget includes:
  - Support to inventory and assess the Township's Storm Water Management System (Provincial requirement)
  - Support to complete the Bi-Annual Bridge and Culvert Review
  - Support to initiate a detailed Asset Management Plan for all municipal capital assets

# Managing Our Assets

- The proposed 2016 budget includes a **2%** Dedicated Infrastructure Levy (\$113,865) as a proactive infrastructure maintenance strategy to support the rehabilitation and renewal of municipal roads and bridges

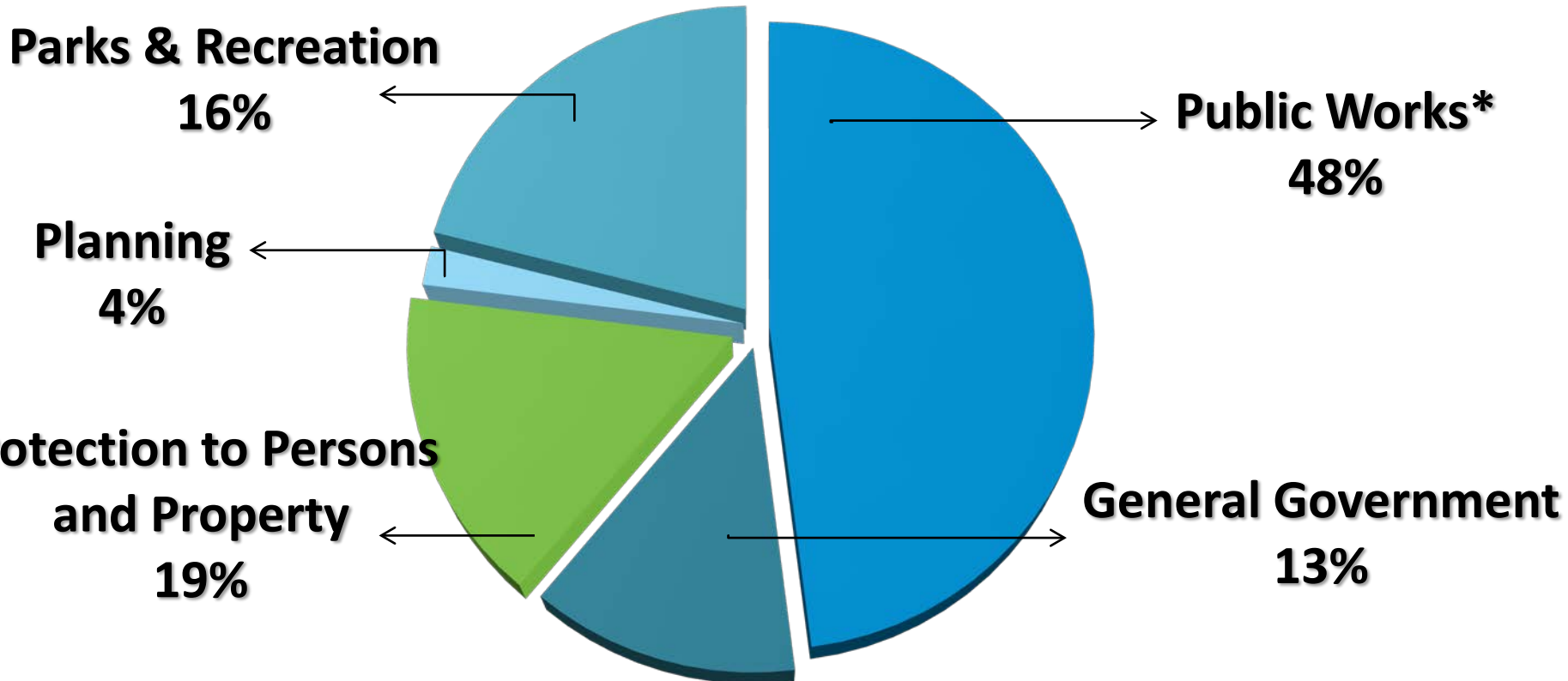


# Summary of Overall Budget

# The 2016 Budget Supports:

- Infrastructure sustainability
- Community safety and awareness
- Maintaining and improving current service levels
- Recreation opportunities for all ages

# The Budget Provides Resources to Deliver Services



\* Excludes Water/Wastewater, which is funded through user rates

# Guelph/Eramosa is Only

## a Portion of the Municipal Tax Bill

- For every residential property tax dollar you pay, Guelph/Eramosa receives only 25 cents

**Province  
(Education)  
17 cents**



**Township  
25 cents**

**County  
58 cents**

# Tax Impact on Residential Properties

- To support the proposed 2016 budget, the total amount to be raised through taxation will increase by \$320,891
- For the Township portion of the tax bill, there will be a property tax increase of \$16.55 per \$100,000 of assessed property value
- **Total** property taxes for the average taxpayer in Guelph/Eramosa will increase 2.99%

# Total Property Tax 2016

## Per \$100,000 of Assessed Property Value

	2015 Budget	2016 Budget	\$ Change	% Change
<b>Township</b>	\$261.58	\$272.96	\$11.38	4.35%
<b>Dedicated Infrastructure Levy</b>		\$5.17	\$5.17	1.98%
<b>TOTAL</b>	<b>\$261.58</b>	<b>\$278.13</b>	<b>\$16.55</b>	<b>6.33%</b>
<b>County</b>	\$629.22	\$644.95	\$15.73	2.5%
<b>Education</b>	\$189.06	\$189.06	\$ 0	0%
<b>Total Final Tax Bill</b>	<b>\$1079.86</b>	<b>\$1112.14</b>	<b>\$32.28</b>	<b>2.99%</b>

\*Preliminary calculations based on 2015 tax ratios. Education estimates based on previous year trends.

The Township receives 25 cents of every property tax dollar to support the delivery of Township services. And **YOU** get.....

**24/7 365 ACCESS TO FIRE AND EMERGENCY SERVICES**  
**SNOW PLOWING AND WINTER ROAD MAINTENANCE**  
**\$94 MILLION IN BUILDINGS, ROADS, BRIDGES AND VEHICLES**  
**225 KM OF ROADS SIDEWALK PLOWING AND MAINTENANCE**  
**TREE REMOVAL AND REPLACEMENT ROAD MAINTENANCE**  
**SHOULDERING DITCHING EMERGENCY MANAGEMENT**  
**FIRE SAFETY EDUCATION ACTIVE 55+ FITNESS PROGRAM**  
**DUST CONTROL ROADSIDE LITTER PICK-UP**  
**RURAL ROADSIDE SPRAYING CROSSING GUARDS**  
**11 PLAY STRUCTURES RECREATION PROGRAMS**  
**7 COMMUNITY FACILITIES SPLASH PAD 3 KM OF TRAILS**  
**57 HECTARES OF OPEN SPACE 14 PARKS**  
**1 STATE-OF-THE-ART INDOOR SPORTS FIELD COMMUNITY GUIDE**  
**TURF MANAGEMENT OF 9 SPORTS FIELDS**  
**ROADSIDE MOWING STREET SWEEPING ECONOMIC DEVELOPMENT**  
**ELECTIONS CULVERT REPLACEMENTS OUTDOOR ICE RINKS**  
**COMMUNITY EVENTS LINE PAINTING WINTER ROAD PATROLLING**  
**BY-LAW ENFORCEMENT PROPERTY STANDARDS ENFORCEMENT**